Name:	Date of Mid-Year Review:				
Title of Position:	Date of Final Review:				
<u>Rating Scale</u> H – Highly Effective perfo	rms beyond job expectations	_			
E – Effectivemeets	job expectations				
<b>M</b> – Minimally Effectiveneeds improvement in order to meet job expectations					

I – Ineffective ......supporting statement and/or documentation required

NA - Not Applicable .....not applicable to administrator/professional staff member's assignment

-	1 Leadership	Н	Е	М	I	NA
a.	Empowers and motivates staff to give their best work performance to accomplish the district's mission and goals					
b.	Demonstrates and assumes responsibility for the content and process of effective decisions making, actions taken, conflict resolution techniques and resulting outcomes					
c.	Provides appropriate recognition for staff					
d.	Provides clear and consistent direction for all staff					
e.	Promotes and supports staff initiative and innovation					
f.	Seeks and recommends the best-qualified candidates for staff positions					
g.	Orientates and supports new staff					
h.	Balances district goals with job responsibilities					
i.	Involves the school community in decision making when deemed appropriate					
j.	Leads and participates in professional development activities					
k.	Demonstrates use of a variety of team building skills					
1.	Demonstrates effective decision making and conflict resolution techniques					
m.	Identifies staff strengths in order to appropriately delegate tasks					
n.	Demonstrates consensus building skills both as a leader and as a member of a group					
0.	Enforces positively and with conviction Board policies and district regulations					
p.	Cooperates at the district level in supporting and/or organizing all programs					

	2 Communications	Н	Е	М	I	NA
a.	Presents ideas effectively to a variety of audiences					
b.	Expresses ideas clearly and effectively orally and in writing					
c.	Uses active and reflective listening skills					
d.	Provides clear and consistent directions for all staff					

#### Comments

	<b>3 Curriculum, Instruction, Assessment</b>	н	Е	М	I	NA
a.	Demonstrates knowledge of the district's curriculum framework and core curricula					
b.	Demonstrates knowledge of effective curriculum trends					
c.	Understands curriculum needs of district and site					
d.	Motivates and assists staff in the implementation of district curriculum					
e.	Demonstrates knowledge of effective teaching techniques					
f.	Conducts formal/informal classroom visitation to support teaching and learning					
g.	Engages staff and self in the study and application of effective teaching					
h.	Employs numerous and varied support strategies to improve instruction (i.e. mentors, support terms and research studies)					
i.	Uses both formative and summative evaluation procedures					
j.	Analyzes assessment data to help design instruction programs that ensure the mission and goals of the school are being met					
k.	Maintains high expectations for students, staff, parents, and self					
1.	Ensures staff members communicate regularly with parents about student progress					

	4 Interpersonal Relations	н	Е	М	I	NA
a.	Works effectively with the entire school community					
b.	Demonstrates patience, empathy and respect for others					
c.	Demonstrates fairness, firmness and consistency in handling problems and conflict situations					
d.	Treats people in an unbiased and impartial manner					
e	Expresses disagreement in a respectful manner					
f	Demonstrates flexibility by adapting to changes in priorities and the work environment					

### Comments

5 Organizational Management	н	Е	М	I	NA
Organizes materials and utilizes effective procedures for conducting meetings					
Delegates authority and tasks responsibly					
Uses time management techniques					
Demonstrates skills in office management procedures					
Works with staff and community to create and maintain a safe and orderly school environment					
Schedules staff appropriately to maximize student achievement					
Manages the operation and maintenance of facilities					

	6 Labor Management Relations	н	Е	М	I	NA
a.	Demonstrates knowledge of district contracts through implementation of school operations					
b.	Understands and administers the provisions of the collective bargaining agreements					
c.	Seeks the advice of Human Resources on contract interpretation where appropriate					
d.	Works collaboratively with union representatives to resolve labor problems					

### Comments

7 Evaluation	Н	Е	М	I	NA
Uses both formative and summative evaluations					
Uses a systematic program of visitation, evaluation and conferencing					
Follows district guidelines/timelines for evaluation of staff					
Develops plans and offers resources for growth and improvement					
Uses observation, conferencing, and collaboration skills					
Promotes self-improvement of staff					

	8 Fiscal Management	Н	Е	М	I	NA
a.	Allocates resources to facilitate the attainment of school/district goals					
b.	Develops the school budget in accordance with school district budgeting procedures					
c.	Employs and monitors acceptable accounting procedures in the maintenance of all fiscal records					
d.	Uses cost control procedures and institutes cost-effective practices in the management of all school funds					

Overall	н	Е	Μ	I
Rating				

Short-Term Goals & Objectives         Mid-Year Review         Signature of Evaluator         Date         Signature of Employee         Date         Long-Term Goals & Objectives         Image: Signature of Evaluator         Date         Date	Goals and Objectives				
Signature of Evaluator Date Date Date Date Date Date Date Date	Short-Term Goals & Objectives				
Signature of Evaluator Date Date Date Date Date Date Date Date					
Signature of Evaluator Date Date Date Long-Term Goals & Objectives					
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Signature of Evaluator Date Date Date Long-Term Goals & Objectives					
Signature of Employee     Date     Long-Term Goals & Objectives     Image: Comparison of Employee     Image: Comparison of Employee	☐ Mid-Year Review				
Long-Term Goals & Objectives	Signature of Evaluator	Date			
Long-Term Goals & Objectives	Signature of Employee	Date			
☐ Final Review					
☐ Final Review					
	Long-Term Goals & Objectives				
Signature of Evaluator Date	Final Review				
	Signature of Evaluator	Date			

Signature of Employee

Date